

## MATH-H-405 - Decision engineering

### Session 2 & 3: Multi-criteria decision aid

#### Exercise 1 - Treshold model

Show that the following preference model built with a treshold model:

$$\forall a, b \in A \begin{cases} aPb \Leftrightarrow g(a) > g(b) + q \\ aIb \Leftrightarrow |g(a) - g(b)| \leq q. \end{cases}$$

respects the following properties:

- $aPb, bPc, aId \Rightarrow dPc$
- $aPb, bIc, cPd \Rightarrow aPd$

#### Exercise 2 - The Datum point algorithm

Considering the following multi-criteria problem:

$$\max X_1 + 2X_2, \max X_1$$

under the following constraints:

$$\begin{aligned} X_1 &\leq 2 \\ X_1 + X_2 &\leq 3 \\ -X_1 + X_2 &\leq 1 \\ X_1, X_2 &\geq 0 \end{aligned}$$

Compute the efficient solutions set. Which are the solutions that are the closest to the Datum point considering the  $L_1$  and  $L_2$  distance.

#### Exercise 3 - Using the weighted sum

In a multi-criteria problem (where all the criteria are to be maximized), all the solutions of the Pareto frontier can be found by maximizing a weighted sum with well-chosen weights. Demonstrate or give a counterexample.

#### Exercise 4 - ELECTRE I

A company wants to rank 5 candidates  $A, B, C, D, E$  for a promotion (see table below). Five selection criteria have been chosen. Which are the results given by the ELECTRE I method, with a concordance index of 0.6 and a discordance index of 6?

	A	B	C	D	E	Weight
Reputation of the diploma	7	14	15	11	16	15
Skills	12	18	6	8	10	15
Personality	13	13	14	19	10	25
Spoken languages	18	16	19	13	19	25
Seniority	10	20	16	14	20	20

### Exercise 5 - Additive model/representability

We consider the additive model:  $U(a) = \sum_{j=1}^n U_j(g_j(a))$ . On the basis of the table below, a decision maker gives you the following preferences:

$$a_9 Pa_6 Pa_8 Pa_5 Pa_3 Ia_7 Pa_2 Ia_4 Pa_1$$

	$a_1$	$a_2$	$a_3$	$a_4$	$a_5$	$a_6$	$a_7$	$a_8$	$a_9$
$g_1$	1	1	1	2	2	2	3	3	3
$g_2$	1	3	5	1	3	5	1	3	5

1. Verify the hypothesis of preferential independence
2. Compute the values of the marginal utilities so that we can represent the global preferences of the decision maker.

**Reference:** "Multicriteria decision-aid", P. Vincke

### Exercise 6 - Properties of the net flow of PROMETHEE

Demonstrate that  $\sum_{i=1}^N \phi(a_i) = 0$ .

### Exercise 7 - Parallel between the voting theory and the multi-criteria ranking problems

Which Arrow's conditions are respected by the PROMETHEE II method?

### Exercise 8 - Rank reversal

Demonstrate that a rank reversal between two actions  $a$  and  $b$  in the PROMETHEE II ranking can not occur when removing a third alternative action if:

$$|\phi(a) - \phi(b)| > \frac{2}{n-1}.$$

### Exercise 9 - Preferential independence

As an employer, you want to hire workers on the basis of their age, their degree and their professional experience. Give a situation where the preferential independence hypothesis is not respected.

**Exercise 10 - Consistent family of criteria - cohesion**

For a family of criteria, give an example where the cohesion hypothesis is not respected.

**Exercise 11 - Consistent family of criteria - exhaustivity**

For a family of criteria, give an example where the exhaustivity hypothesis is not respected.

**Exercise 12 - Dominance in PROMETHEE**

Demonstrate:  $aDb \Rightarrow \phi(a) > \phi(b)$

**Exercise 13 - PROMETHEE II properties**

Demonstrate that the deletion of a non discriminating criterion does not change the PROMETHEE II ranking.

**Exercise 14 - Management of financial portfolios**

Let us consider  $N$  financial assets and note  $X_i$  the proportion invested in the asset  $i$  with a mean return  $\mu_i$  and a variance  $\sigma_i^2$ . Let  $\sigma_{ij}$  be the correlation between the asset  $i$  and the asset  $j$ . Let us define the vector of mean returns  $\mu$  and the variance-covariance matrix  $\Sigma$  as follows:

$$\mu = \begin{pmatrix} \mu_1 \\ \mu_2 \\ \vdots \\ \mu_N \end{pmatrix} \text{ and } \Sigma = \begin{pmatrix} \sigma_1^2 & \sigma_{12} & \dots & \sigma_{1N} \\ \sigma_{21} & \sigma_2^2 & \dots & \sigma_{2N} \\ \vdots & \vdots & \dots & \vdots \\ \sigma_{N1} & \sigma_{N2} & \dots & \sigma_N^2 \end{pmatrix}.$$

A portfolio  $P$  is represented by the vector  $X(X_1, X_2, \dots, X_N)$  with  $\sum_{i=1}^N X_i = 1$ . Its mean return  $\mu_p$  and its variance  $\sigma_p^2$  are computed as follows:

$$\begin{aligned} \mu_p &= \sum_{i=1}^N X_i \mu_i = X\mu \\ \sigma_p^2 &= \sum_{i=1}^N \sum_{j=1, i \neq j}^N X_i X_j \sigma_{ij} + \sum_{i=1}^N X_i^2 \sigma_i^2 = X\Sigma X'. \end{aligned}$$

Establish the expression of the efficient frontier.