

10/12/14

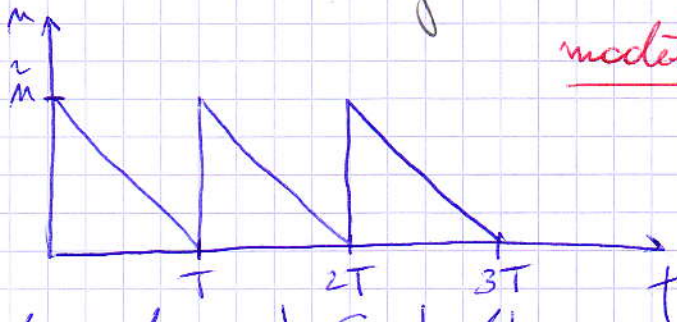
Inventory Control

How much do you order? At what time?

modèle de Wilson

(1)

We know the demand in a deterministic way.



- demand : d [unit / time unit]
- replenishment order of m units
- setup cost : c_e
↳ cost per replenishment order
- storage cost : c_s
↳ cost per unit & per time unit

Trying to solve it:

~~cost $T(m) = c_e + c_s \frac{m}{2}$~~

~~$c_s = \int_m^m c_s m dm = \int_0^T c_s (m - dt) dt$~~

"moyenne du"

cost per unit of time
à diminuer

$$T(m) = \frac{c_e}{T} + c_s \frac{m}{2} = \frac{c_e}{m} d + c_s \frac{m}{2}$$

$$T = \frac{m}{d}$$

$$\Rightarrow c_e d + c_s \cdot m^2$$

car m est le nombre de pièces à commander par le nombre de p. à un certain temps T !
On veut le coût par unité de temps. On prend la moyenne du nombre de pièces en stock pour avoir le coût.

Exam: dev new model based on the ones viewed at the course.

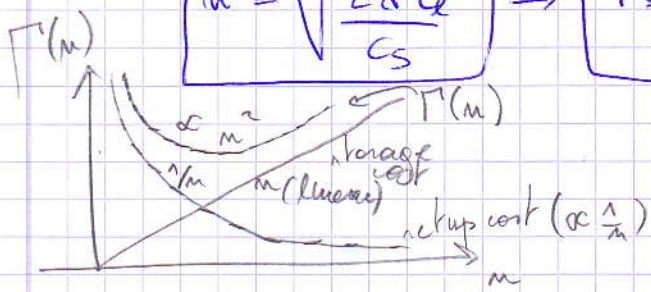
demand : $d \cdot T = m \Rightarrow T = \frac{m}{d}$
 setup cost : $\frac{c_e}{T} = c_e \cdot \frac{d}{m}$
 storage cost : $c_s \frac{m}{2}$

total cost per t.u. : $T(m) = c_e \frac{d}{m} + c_s \frac{m}{2}$

$\frac{dT(m)}{dm} = -c_e \frac{d}{m^2} + \frac{c_s}{2} = 0$

$\hat{m} = \sqrt{\frac{2 d c_e}{c_s}}$

$\frac{\hat{m}}{T} = \frac{\hat{m}}{d} = \sqrt{\frac{2 c_e}{d c_s}}$



- ② demand: d unit / h.u.
 replenishment order of n units
 setup cost: c_e

we ~~add~~ borrow money from the bank.
 we add money in the model.
 Money stock.

↳ cost per ...

storage cost: $c_s = \alpha \left(c_a + \frac{c_e}{n} \right)$

↳ cost per unit & per h.u.

α : interest rate per h.u.

c_a : purchase cost

$\Rightarrow$ demand: $dT = n \Rightarrow T = \frac{n}{d}$

setup cost: $\frac{c_e}{T} = c_e \frac{d}{n}$

storage cost: $c_s \frac{n}{2} \Rightarrow \alpha \left(c_a + \frac{c_e}{n} \right) \frac{n}{2} = \alpha c_a \frac{n}{2} + \alpha \frac{c_e}{2}$

total cost per h.u.: $\Pi(n) = c_e \frac{d}{n} + \alpha c_a \frac{n}{2} + \alpha \frac{c_e}{2}$

$\frac{d\Pi(n)}{dn} = -c_e \frac{d}{n^2} + \alpha \frac{c_a}{2} = 0 \Rightarrow \boxed{\tilde{n} = \sqrt{\frac{2c_e d}{\alpha c_a}}} \quad \boxed{\hat{T} = \frac{\hat{n}}{d}}$

- ③ Taken into account the fact that when we purchase a large amount of units, the cost decreases.
 Degressive cost

$c_a = \begin{cases} c_1 & \text{if } 0 \leq n < a \\ c_2 & \text{if } n \geq a \end{cases}$ "tarif dégressif"

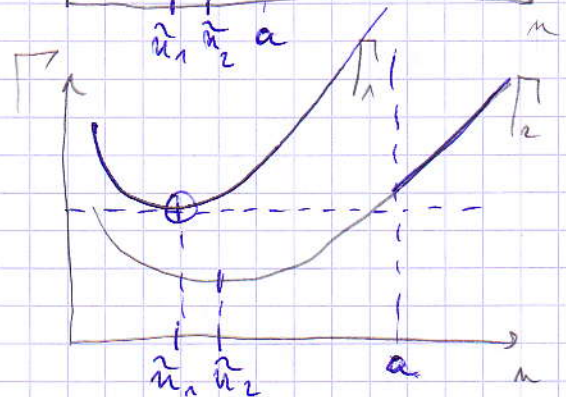
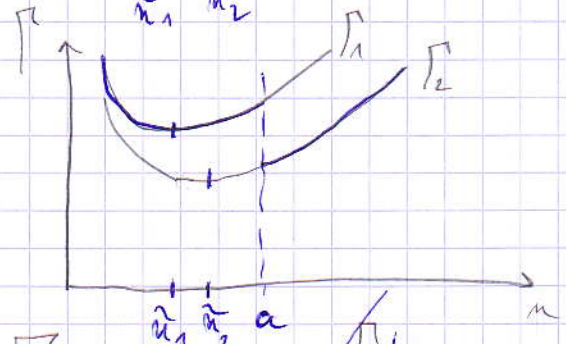
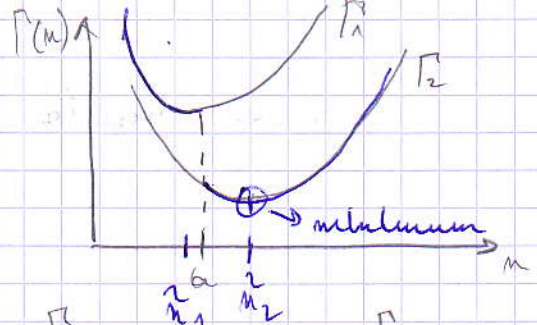
$\Rightarrow c_s = \alpha \left(c_1 + \frac{c_e}{n} \right) \quad 0 \leq n < a$
 $\alpha \left(c_2 + \frac{c_e}{n} \right) \quad a \leq n$

$\Pi(n) = c_e \frac{d}{n} + c_s \frac{n}{2}$
 $\Pi_1(n) = c_e \frac{d}{n} + \alpha \left(c_1 + \frac{c_e}{n} \right) \frac{n}{2}$
 $\Rightarrow \hat{n}_1 = \sqrt{\frac{2c_e d}{2c_1}} \quad \hat{n}_1 < \hat{n}_2$

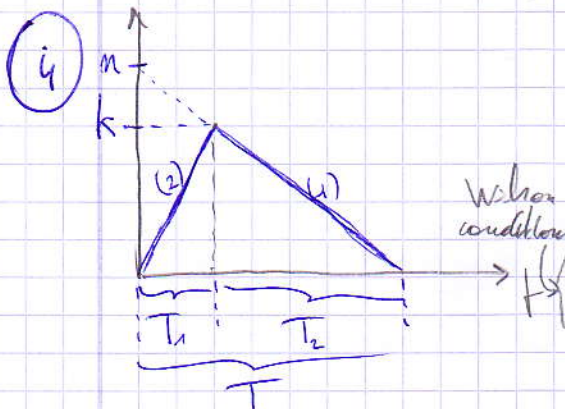
$\Pi_2(n) = c_e \frac{d}{n} + \alpha \left(c_2 + \frac{c_e}{n} \right) \frac{n}{2}$
 $\Rightarrow \hat{n}_2 = \sqrt{\frac{2c_e d}{\alpha c_2}}$

3 cases:

- $a < \hat{m}_2 \Rightarrow \hat{m} = \hat{m}_2$
- $a > \hat{m}_2$
 $\left\{ \begin{array}{l} \Gamma_2(a) < \Gamma_1(\hat{m}_1) \Rightarrow \hat{m} = a \\ \text{minimum cost for } \Gamma(m) \end{array} \right.$
- $a > \hat{m}_2$
 $\left\{ \begin{array}{l} \Gamma_2(a) > \Gamma_1(\hat{m}_1) \Rightarrow \hat{m} = \hat{m}_1 \end{array} \right.$



- ① Before "a", we follow the curve Γ_1 . When we reach a, we switch to Γ_2 .
- ② $\hat{m}_2$ is the optimum from Γ_2 , but is not reached (we are still on Γ_1).
- ③ $\hat{m}_1$ is the optimum for Γ_1 , but $\Gamma_2(a) < \Gamma_1(\hat{m}_1)$, we thus choose "a" over $\hat{m}_1$.
- ③ Although we switch to Γ_2 when we reach "a", $\Gamma_2(a)$ is the minimum of the "blue" part of Γ_2 , which is already larger than the minimum of Γ_1 , which is $\hat{m}_1$.



- Replenishment rate: v units p.t.u.
- Demand: d units per t.u.
- Setup cost per t.u.: $c_e \frac{d}{n}$
- Storage cost per t.u.: $c_s \frac{k}{2} = c_s \left(\frac{v-d \cdot n}{v} \right) \frac{1}{2}$

We do not actually order k . We order n , which is a virtual point.

$$\begin{aligned} (1): y &= \frac{v}{2} n - dt \\ (2): y &= (v-d)t \end{aligned} \quad \Leftrightarrow \quad \begin{cases} y = \frac{v-d}{v} \cdot n \\ t = \frac{n}{v} \end{cases}$$

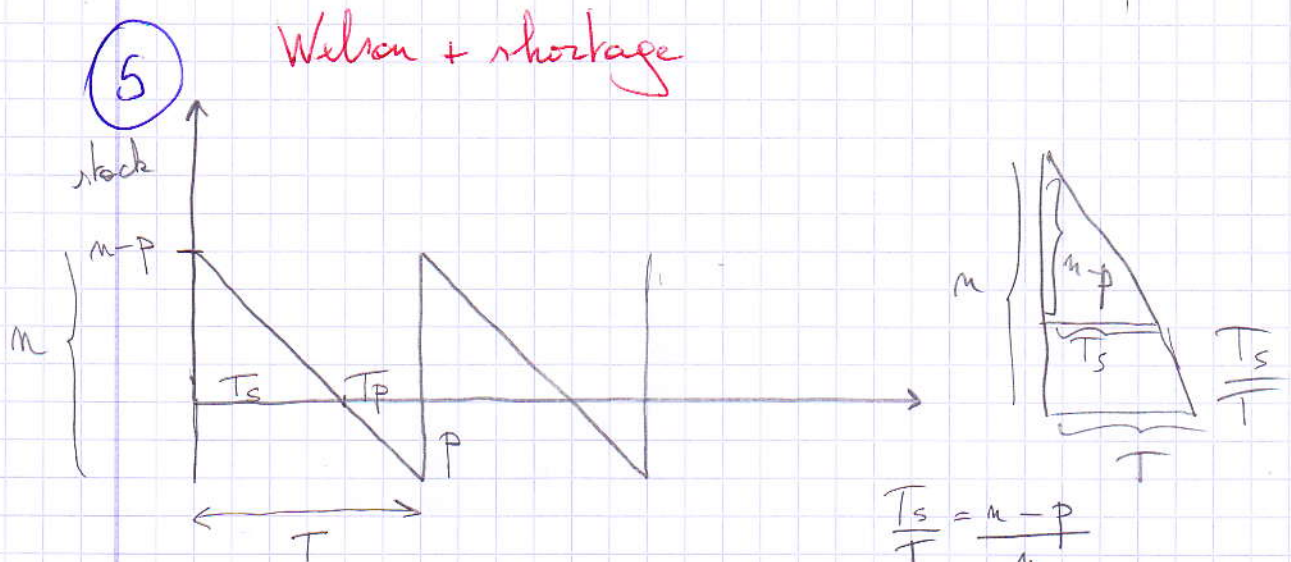
$$\hookrightarrow (1) \cap (2) \rightarrow y = k$$

• Total cost per l.u. : $\Gamma(m) = c_e \frac{d}{m} + c_s \left(\frac{v-d}{v} m \right) \frac{1}{2}$

$\Rightarrow \frac{\partial \Gamma(m)}{\partial m} = -c_e \frac{d}{m^2} + \frac{c_s}{2} \left(\frac{v-d}{v} \right) = 0$

$\Rightarrow \hat{m} = \sqrt{\frac{2 d c_e v}{c_s (v-d)}}$

$\Rightarrow \text{if } v \rightarrow \infty : \hat{m} = \sqrt{\frac{2 d c_e}{c_s}}$



setup cost : $c_e \frac{d}{m}$

storage cost : $c_s \cdot \frac{m-p}{2} \cdot \frac{m-p}{m} = c_s \frac{(m-p)^2}{2m}$

shortage cost : $c_p \frac{p}{2} \left(\frac{p}{m} \right) = c_p \frac{p^2}{2m}$

Thales = $\frac{T_p}{T}$ $\Gamma(m, p) = c_e \frac{d}{m} + c_s \frac{(m-p)^2}{2m} + c_p \frac{p^2}{2m}$

$\frac{\partial \Gamma(m, p)}{\partial m} = 0 \Rightarrow \hat{m} = \sqrt{\frac{2 d c_e}{c_s}} \sqrt{\frac{c_s + c_p}{c_p}} \Rightarrow \hat{T}_s = \frac{\hat{m} - \hat{p}}{d}$ (*)

$\frac{\partial \Gamma(m, p)}{\partial p} = 0 \Rightarrow \hat{p} = \sqrt{\frac{2 d c_e c_s}{c_s c_p + c_p^2}} = \frac{c_s}{c_s + c_p} \hat{m} \Rightarrow \hat{T}_p = \frac{\hat{p}}{d}$

If the shortage cost is ∞ , we're back on the basic Wilson model :

(*) $\frac{T_s}{T} = \frac{m-p}{m}$, or $T = \frac{m}{\frac{m-p}{T_s}} \Rightarrow T_s = \frac{m-p}{d} \Rightarrow \hat{T}_s = \frac{\hat{m} - \hat{p}}{d}$

"shortage cost & loss or unsold goods"

Don't know
the demand
(only have
stats).

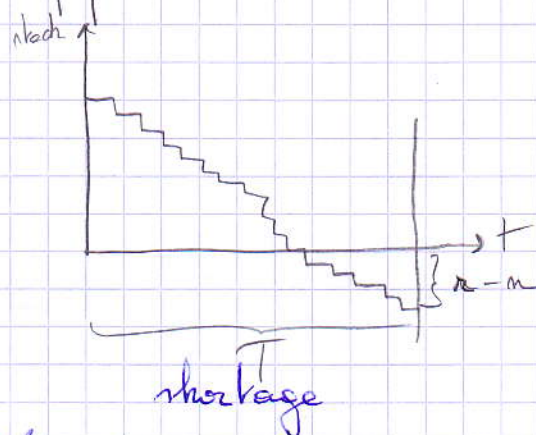
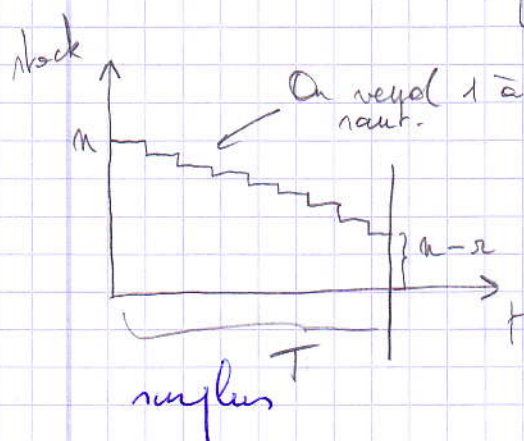
①

Cost for shortage & loose money if unsold products.

ex: Newspaper (don't know the demand for each day)
random demand (discrete)

$$\mathcal{S} : \{x, p_x\}, p_x = P[\mathcal{S} = x], \sum_{x=0}^{\infty} p_x = 1$$

↳ P to sell x papers



c_1 : cost (per unit) of unsold goods

c_2 : cost (p.u.) of shortage "

$$y(n, x) = \begin{cases} c_1(n-x) & 0 \leq x \leq n \\ c_2(x-n) & x \geq n \end{cases}$$

$$\Gamma(n) = E[y(n, x)] = \sum_{x=0}^{\infty} y(n, x) \cdot p_x$$

$$= \sum_{x=0}^n c_1(n-x) \cdot p_x + \sum_{x=n+1}^{\infty} c_2(x-n) \cdot p_x$$

↳ $x=n \Rightarrow c_2=0$
↳ $\sum_{x=n}^{\infty} \dots$

$$\Gamma(n+1) = \sum_{x=0}^{n+1} c_1(n+1-x) \cdot p_x + \sum_{x=n+1}^{\infty} c_2(x-n-1) \cdot p_x$$

Par besoin
de changer les
indices car
il y a des
valeurs nulles
de certaines
façon!
Surtout à noter.

$$\Delta \Gamma(n) < 0 \quad \text{cost} \downarrow$$

$$> 0 \quad \text{"} \uparrow$$

$$\Delta \Gamma(n) = \Gamma(n+1) - \Gamma(n) = c_1 \sum_{x=0}^n p_x - c_2 \sum_{x=n+1}^{\infty} p_x$$

$$= (c_1 + c_2) \sum_{x=0}^n p_x - c_2$$

$$= (c_1 + c_2) P[\mathcal{S} \leq n] - c_2$$

↳ P cumulative

$$\sum_{n=0}^m p_n + \sum_{n=m+1}^{\infty} p_n = 1 \Leftrightarrow \sum_{n=m+1}^{\infty} p_n = 1 - \sum_{n=0}^m p_n$$

$\Rightarrow m$ optimal if $\Delta \Gamma(m-1) < 0$ & $\Delta \Gamma(m) > 0$

$$\begin{cases} (c_1 + c_2) P[\xi \leq m-1] - c_2 < 0 \\ (c_1 + c_2) P[\xi \leq m] - c_2 > 0 \end{cases}$$

$$\Rightarrow P[\xi \leq m-1] < \frac{c_2}{c_1 + c_2} < P[\xi \leq m]$$

ex.:

m	p_n	$P[\xi \leq m]$
0	0,90	0,90
1	0,05	0,95
2	0,02	0,97
3	0,01	0,98
4	0,01	0,99
5	0,01	1,00

$$c_1 = 5000$$

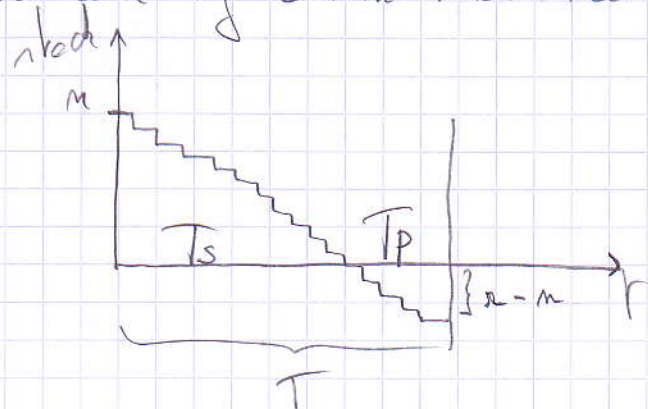
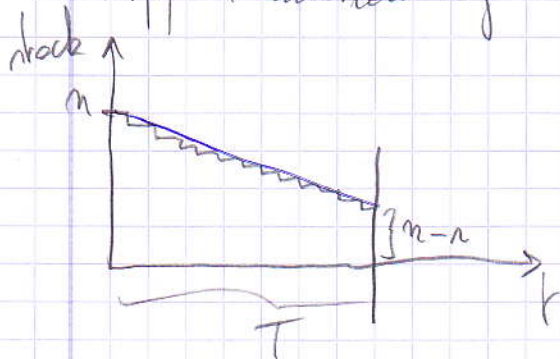
$$c_2 = 100000$$

$$\frac{c_2}{c_1 + c_2} = 0,952$$

$$\hat{m} = 2$$

② shortage cost & storage cost

Approximation of the demand by constant linear rate.



$$\frac{T_s}{T} = \frac{m}{n}$$

$$\frac{T_p}{T} = \frac{n-m}{n}$$

c_s : cost (per unit) of ~~storage~~ storage
 c_p : cost p.u. of shortage

$$0 \leq r \leq m$$

$$r > m$$

$$r > m$$

$$y(m, r) = \begin{cases} \text{average storage cost (surplus)} : c_s \left(m - \frac{r}{2} \right) \\ \text{" " " (shockage)} : c_s \left(\frac{m}{2} - \frac{r}{2} \right) = c_s \frac{m^2}{2r} \\ \text{" shockage " : } c_p \left(\frac{r-m}{2} \cdot \frac{r-m}{2} \right) = c_p \frac{(r-m)^2}{2r} \end{cases}$$

$$\Gamma(m) = E[y(m, r)] = c_s \sum_{r=0}^m \left(m - \frac{r}{2} \right) p_r + c_s \sum_{r=m+1}^{\infty} \frac{m^2}{2r} p_r + c_p \sum_{r=m+1}^{\infty} \frac{(r-m)^2}{2r} p_r$$

$$\Gamma(m+1) = c_s \sum_{r=0}^{m+1} \left(m+1 - \frac{r}{2} \right) p_r + c_s \sum_{r=m+2}^{\infty} \frac{(m+1)^2}{2r} p_r + c_p \sum_{r=m+2}^{\infty} \frac{(r-m-1)^2}{2r} p_r$$

$$\Delta \Gamma(m) = \Gamma(m+1) - \Gamma(m) = (c_s + c_p) \left(p\left[\xi \leq m\right] + \left(m+1\right) \sum_{r=m+1}^{\infty} \frac{p_r}{r} \right) - c_p \underbrace{\quad}_{L(m)}$$

$$\Delta \Gamma(m-1) < 0 : (c_s + c_p) L(m-1) - c_p < 0$$

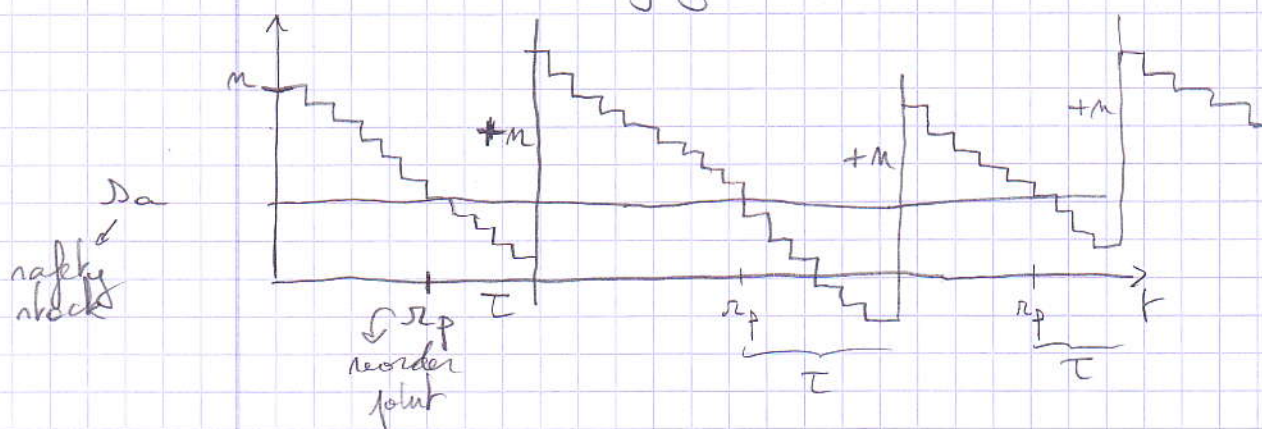
$$\Delta \Gamma(m) > 0 : (c_s + c_p) L(m) - c_p > 0$$

$$L(m-1) < \frac{c_p}{c_s + c_p} < L(m)$$

③ "Heuristique à 2 magasins"

Heuristique for continuous review (two bins)

with delivery delay → On fait commande qui est livrée avec délai.
 ↳ 2 stocks : On vend de la salade ou complet (stock 1). Quand on n'a plus de salade au c., on va chercher dans le frigo (stock 2).



Not always possible to get an exact solution
 → approx.

C_s : cost (p.u.) of storage per h.u.
 C_p : cost (p.u.) of shortage per h.u.
 C_e : setup cost (per order, n units)
 opt. n, r_a

Approx.
 ↓
 heuristic

- 1) Average demand is constant
- 2) stock will evolve linearly
- 3) first compute n , then we consider a value of r_a for n fixed.

$\bar{D}$: demand

θ : period (long)
 for forecast T
 $\theta > T$

$d = \frac{\bar{D}}{\theta} = c r_k$
 determines n^0 (yesterday) $\Rightarrow \hat{n} = \sqrt{\frac{2 C_e d}{C_s}} \sqrt{\frac{C_s + C_p}{C_p}}$

$$r_a \Rightarrow L(r_a - 1) < \frac{C_p}{C_s + C_p} < L(r_a)$$